

# Boustead Heavy Industries Corporation Berhad 197101000758 (11106-V)

## UNAUDITED CONDENSED CONSOLIDATED INCOME STATEMENTS

For the quarter ended 31 December 2019	Note	Current Period		Cumulative Year	
		2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
<b>Revenue</b>	<b>A7</b>	<b>42,283</b>	18,818	<b>168,920</b>	169,113
Operating cost		<b>(38,648)</b>	(47,259)	<b>(150,597)</b>	(158,256)
<b>Earnings / (Loss) before interest, tax, depreciation and amortisation</b>		<b>3,635</b>	(28,441)	<b>18,323</b>	10,857
Impairment of receivables		<b>(15,589)</b>	(34,657)	<b>(15,589)</b>	(34,657)
Depreciation and amortisation		<b>(2,689)</b>	(1,471)	<b>(6,866)</b>	(6,407)
<b>Loss before interest and taxation</b>	<b>B19</b>	<b>(14,643)</b>	(64,569)	<b>(4,132)</b>	(30,207)
Interest income		<b>101</b>	29	<b>263</b>	164
Finance cost		<b>(4,536)</b>	(3,815)	<b>(16,947)</b>	(14,039)
Share of results of joint ventures		<b>5,754</b>	(15,255)	<b>9,177</b>	(7,454)
Share of results of associates	<b>B13</b>	<b>(89,184)</b>	(50,374)	<b>(90,525)</b>	(53,079)
<b>Loss before taxation</b>	<b>A7</b>	<b>(102,508)</b>	(133,984)	<b>(102,164)</b>	(104,615)
Taxation	<b>B20</b>	<b>(16,044)</b>	2,071	<b>(14,472)</b>	(3,711)
<b>Loss for the period / year</b>		<b>(118,552)</b>	(131,913)	<b>(116,636)</b>	(108,326)
Attributable to:					
Shareholders of the Company		<b>(118,552)</b>	(131,913)	<b>(116,636)</b>	(108,326)
Non-controlling interests		-	-	-	-
<b>Net loss for the period / year</b>		<b>(118,552)</b>	(131,913)	<b>(116,636)</b>	(108,326)
<b>Basic loss per share attributable to shareholders of the Company (sen):</b>	<b>B26</b>	<b>(47.72)</b>	(53.09)	<b>(46.94)</b>	(43.60)

The Unaudited Condensed Consolidated Income Statements should be read in conjunction with the accompanying explanatory notes attached to these interim financial statements.

## **Boustead Heavy Industries Corporation Berhad 197101000758 (11106-V)**

### **UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

<b>For the quarter ended 31 December 2019</b>	<b>Current Period</b>		<b>Cumulative Year</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
<b>Loss for the period / year</b>	<b>(118,552)</b>	<b>(131,913)</b>	<b>(116,636)</b>	<b>(108,326)</b>
Foreign currency translation	-	-	-	-
<b>Total comprehensive loss for the period / year</b>	<b>(118,552)</b>	<b>(131,913)</b>	<b>(116,636)</b>	<b>(108,326)</b>
<b>Total comprehensive loss attributable to:</b>				
Shareholders of the Company	<b>(118,552)</b>	<b>(131,913)</b>	<b>(116,636)</b>	<b>(108,326)</b>
Non-controlling interests	-	-	-	-
<b>Net loss for the period / year</b>	<b>(118,552)</b>	<b>(131,913)</b>	<b>(116,636)</b>	<b>(108,326)</b>

The Unaudited Condensed Consolidated Statements of Comprehensive Income should be read in conjunction with the accompanying explanatory notes attached to these interim financial statements.

# Boustead Heavy Industries Corporation Berhad 197101000758 (11106-V)

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	Note	As at 31 December	As at 31 December
		2019 RM'000	2018 RM'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment		44,974	50,326
Investment property		12,355	12,853
Right of use assets		7,479	-
Deferred tax assets		4,038	21,285
Joint ventures		99,931	93,380
Associates		-	90,525
		<b>168,777</b>	<b>268,369</b>
<b>Current assets</b>			
Inventories		6,209	4,035
Receivables		262,736	280,372
Tax recoverables		2,941	10,588
Cash and bank balances		28,307	17,890
		<b>300,193</b>	<b>312,885</b>
<b>TOTAL ASSETS</b>		<b>468,970</b>	<b>581,254</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity attributable to equity holders of the Company</b>			
Share capital		248,458	248,458
Accumulated losses		(132,479)	(15,843)
<b>Shareholders' funds, representing total equity</b>		<b>115,979</b>	<b>232,615</b>
<b>Non-current liabilities</b>			
Borrowings	B22	71,717	5,137
Deferred tax liabilities		140	324
Lease liabilities		7,632	-
		<b>79,489</b>	<b>5,461</b>
<b>Current liabilities</b>			
Borrowings	B22	229,920	268,454
Lease liabilities		509	-
Trade and other payables		42,860	74,615
Tax payables		213	109
		<b>273,502</b>	<b>343,178</b>
<b>Total liabilities</b>		<b>352,991</b>	<b>348,639</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>468,970</b>	<b>581,254</b>
<b>Net assets per share attributable to ordinary equity holders of the Company - RM</b>		<b>0.47</b>	<b>0.94</b>

The Unaudited Condensed Consolidated Statements of Financial Position should be read in conjunction with the accompanying explanatory notes attached to these interim financial statements.

**Boustead Heavy Industries Corporation Berhad 197101000758 (11106-V)**

**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**

← Attributable to equity holders of the Company →

For the year ended 31 December 2019	Share Capital	(Accumulated Losses) / Distributable Retained Earnings	Total	Non- controlling Interests	Total Equity
	RM'000	RM'000	RM'000	RM'000	RM'000
<b>At 1 January 2019</b>	<b>248,458</b>	<b>(15,843)</b>	<b>232,615</b>	<b>-</b>	<b>232,615</b>
<b>Total comprehensive loss for the year</b>	<b>-</b>	<b>(116,636)</b>	<b>(116,636)</b>	<b>-</b>	<b>(116,636)</b>
<b>Balance at 31 December 2019</b>	<b>248,458</b>	<b>(132,479)</b>	<b>115,979</b>	<b>-</b>	<b>115,979</b>
<b>At 1 January 2018</b>	<b>248,458</b>	<b>96,210</b>	<b>344,668</b>	<b>-</b>	<b>344,668</b>
<b>Total comprehensive loss for the year</b>	<b>-</b>	<b>(108,326)</b>	<b>(108,326)</b>	<b>-</b>	<b>(108,326)</b>
<b>Transaction with owners</b>					
Dividends on ordinary shares:					
- First interim single-tier (Note A6)		(3,727)	(3,727)	-	(3,727)
Total dividends	-	(3,727)	(3,727)	-	(3,727)
<b>Balance at 31 December 2018</b>	<b>248,458</b>	<b>(15,843)</b>	<b>232,615</b>	<b>-</b>	<b>232,615</b>

The Unaudited Condensed Consolidated Statements of Changes in Equity should be read in conjunction with the accompanying explanatory notes attached to these interim financial statements.

# Boustead Heavy Industries Corporation Berhad 197101000758 (11106-V)

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	As at 31 December	As at 31 December
	2019	2018
	RM'000	RM'000
<b>Operating Activities</b>		
Receipts from customers	148,686	131,740
Cash paid to suppliers and employees	(164,579)	(166,723)
Net cash paid to related companies	(650)	(1,065)
Cash used in operations	(16,543)	(36,048)
Interest paid	(15,723)	(13,858)
Net tax paid less refunds	10,342	(2,771)
Net cash used in operating activities	(21,924)	(52,677)
<b>Investing Activities</b>		
Interest received	263	164
Dividends received from joint venture companies	2,627	1,620
Proceed from disposal of property, plant and equipment	111	10
Purchase of property, plant and equipment	(345)	(516)
Proceed from disposal of inventories	2,625	-
Investment in a joint venture company	-	(11,116)
Net cash generated from / (used in) investing activities	5,281	(9,838)
<b>Financing Activities</b>		
Repayment of borrowings	(3,454)	(1,444)
Dividends paid to shareholders of the Company	-	(8,696)
Payment of principal portion of lease liabilities	(937)	-
Proceed from drawdown of revolving credits	31,500	47,000
Net cash generated from financing activities	27,109	36,860
Net increase / (decrease) in cash and cash equivalents	10,466	(25,655)
Effect of foreign exchange rate changes	(49)	(2,375)
Cash and cash equivalents at beginning of the year	17,890	45,920
<b>Cash and Cash Equivalents at End of the Year</b>	<b>28,307</b>	<b>17,890</b>
<b>Cash and Cash Equivalents at End of the Year Comprise:</b>		
Deposits with licensed banks	12,932	1,500
Cash and bank balances	15,375	16,390
<b>Cash and Cash Equivalents at End of the Year</b>	<b>28,307</b>	<b>17,890</b>

The Unaudited Condensed Consolidated Statements of Cash Flows should be read in conjunction with the accompanying explanatory notes attached to these interim financial statements.

**Boustead Heavy Industries Corporation Berhad 197101000758 (11106-V)**  
**Notes to the Interim Financial Report for the Quarter Ended 31 December 2019**

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**Part A Explanatory Notes Pursuant to MFRS 134**

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**A1. Basis of Preparation**

These condensed consolidated interim financial statements, for the financial year ended 31 December 2019, have been prepared in accordance with MFRS 134 Interim Financial Reporting and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad and should be read in conjunction with the Group's Audited Financial Statements for the year ended 31 December 2018. These condensed consolidated interim financial statements also comply with IAS 34 Interim Financial Reporting issued by the International Accounting Standards Board.

**A2. Changes in Accounting Policies**

The significant accounting policies adopted in preparing these condensed consolidated financial statements are consistent with those in the audited financial statements for the year ended 31 December 2018 except as follows:

<b>MFRS and Amendments to MFRSs</b>		<b>Effective for annual periods beginning on or after</b>
MFRS 16	Leases	1 January 2019
Amendments to MFRS 3 (Business Combinations)	Annual Improvements to MFRS Standards 2015-2017 Cycle	1 January 2019
Amendments to MFRS 9 (Financial Instruments)	Prepayment Features with Negative Compensation	1 January 2019
Amendments to MFRS 11 (Joint Arrangements)	Annual Improvements to MFRS Standards 2015-2017 Cycle	1 January 2019
Amendments to MFRS 112 (Income Taxes)	Annual Improvements to MFRS Standards 2015-2017 Cycle	1 January 2019
Amendments to MFRS 119 (Employee Benefits)	Plan Amendment, Curtailment or Settlement	1 January 2019
Amendments to MFRS 123 (Borrowing Costs)	Annual Improvements to MFRS Standards 2015-2017 Cycle	1 January 2019
Amendments to MFRS 128 (Investments in Associates and Joint Ventures)	Long-term interests in Associates and Joint Ventures	1 January 2019
IC Interpretation 23	Uncertainty over Income Tax Treatments	1 January 2019

## A2. Changes in Accounting Policies (cont'd.)

### MFRS 16: Leases

MFRS 16 supersedes MFRS 117 Leases, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC-15 Operating Leases-Incentives and SIC-27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases under a single on-balance sheet model.

Lessor accounting under MFRS 16 is substantially unchanged from MFRS 117. Lessors will continue to classify leases as either operating or finance leases using similar principles as in MFRS 117. Therefore, MFRS 16 did not have an impact for leases where the Group is the lessor.

The Group adopted MFRS 16 using the modified retrospective method of adoption with the date of initial application of 1 January 2019. Under this method, the standard is applied retrospectively with the cumulative effect of initially applying the standard recognised at the date of initial application.

The Group elected to use the recognition exemptions for lease contracts that, at the commencement date, have a lease term of 12 months or less and do not contain a purchase option ('short-term leases'), and lease contracts for which the underlying asset is of low value (below USD5,000).

#### (a) Effect of adoption of MFRS 16

Impact on the Group's statement of financial position as at 1 January 2019:

	<b>As at 31 Dec 2018 RM'000</b>	<b>MFRS 16 adjustments RM'000</b>	<b>As at 1 Jan 2019 RM'000</b>
<b>Assets</b>			
Right of use assets	-	8,194	8,194
<b>Liabilities</b>			
Lease liabilities	-	8,523	8,523

#### *Leases previously classified as finance leases*

The Group recognised the carrying amount of the leased asset and lease liability as at 31 December 2018 as the carrying amount of the Right of Use ("ROU") asset and the lease liability at the date of initial application.

#### *Leases previously accounted for as operating leases*

The Group recognised ROU assets and lease liabilities for those leases previously classified as operating leases, except for short-term leases and leases of low-value assets. The right-of-use assets were recognised based on the amount equal to the lease liabilities, adjusted for any related prepaid and accrued lease payments previously recognised. Lease liabilities were recognised based on the present value of the remaining lease payments, discounted using the incremental borrowing rate at the date of initial application.

## A2. Changes in Accounting Policies (cont'd.)

### MFRS 16: Leases (cont'd.)

#### (b) Change in accounting policies

##### *ROU assets*

The Group recognises ROU assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). ROU assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. For the measurement of the ROU at the time of first-time application, initial direct costs were not taken into account. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Group is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised ROU assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. ROU assets are subject to impairment.

##### *Lease liabilities*

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees, and the exercise price of a purchase option reasonably certain to be exercised by the Group, and payments of penalties for terminating a lease, if the lease term reflects the Group exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date. A single discount rate was used for a portfolio of leases with reasonably similar characteristics as a practical expedient applied by the Group. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset.

##### *Short-term leases and leases of low-value assets*

The Group applies the short-term lease recognition exemption to its short-term leases of premises, plant and equipment, motor vehicles (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered of low value (below USD5,000). Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.



## A2. Changes in Accounting Policies (cont'd.)

### Standards and interpretations that are issued but not yet effective

The standards and interpretations that are issued but not yet effective up to the date of issuance of the Group's financial statements are disclosed below. The Group intends to adopt these standards, if applicable, when they become effective:

<b>MFRS and Amendments to MFRSs</b>		<b>Effective for annual periods beginning on or after</b>
Amendments to MFRS 3 (Business Combinations)	Definition of a Business	1 January 2020
Amendments to MFRS 101 (Presentation of Financial Statements) and MFRS 108 (Accounting Policies, Changes in Accounting Estimates and Errors)	Definition of Material	1 January 2020
Amendments to MFRS 9 (Financial Instruments), MFRS 139 (Financial Instruments: Recognition and Measurement) and MFRS 7 (Financial Instruments: Disclosures)	Interest Rate Benchmark Reform	1 January 2020
MFRS 17	Insurance Contracts	1 January 2021
Amendments to MFRS 10 (Consolidated Financial Statements) and MFRS 128 (Investments in Associates and Joint Ventures)	Sales or Contribution of Asset between Investor and its Associates or Joint Venture	Deferred

The Group will adopt the above pronouncements when they become effective in the respective financial periods.

## A3. Comments about Seasonal or Cyclical Factors

The business operations of the Group are not materially affected by any seasonal or cyclical factors.

**A4. Unusual Items Due to Their Nature, Size or Incidence**

**i) Right-sizing Exercise**

An exercise was undertaken to identify the optimal organisational structure for the Group. An obvious component of this exercise is a critical review of appropriate human capital resources, which will impact the entire Group. Specific right-sizing initiatives, based on the Group's established performance appraisal processes, have commenced in all primary operating facilities, including the head office and will lead to a reduction in overall employee headcount. This exercise will continue until the Group reached its desired organisational structure.

To date, a total of 163 personnel had accepted the mutual separation scheme offered by the Group with a total payment of RM11.7 million.

**A5. Change in Estimates**

There was no material change in estimates of amounts reported in the prior interim periods of the current or in the previous financial year.

**A6. Dividend**

The Board of Directors does not propose any dividend in the quarter ended 31 December 2019.

On 21 August 2018, the Company declared a first interim single-tier dividend of 1.5 sen per share amounting to RM3,726,863.39 in respect of the financial year ended 31 December 2018, which was subsequently paid on 15 November 2018.

## A7. Operating Segments

Segment information for the cumulative period is presented in respect to the Group's business segments as follows:

### As at 31 December 2019

	<b>Commercial RM'000</b>	<b>Defence RM'000</b>	<b>Energy RM'000</b>	<b>Others RM'000</b>	<b>Elimination RM'000</b>	<b>Total RM'000</b>
Group Total Sales	899	167,969	665	6,076	(6,689)	168,920
Inter-Segment Sales	<u>(18)</u>	<u>(1,129)</u>	<u>-</u>	<u>(5,542)</u>	<u>6,689</u>	<u>-</u>
External Revenue	881	166,840	665	534	-	168,920
Operating cost	<u>(3,903)</u>	<u>(130,278)</u>	<u>(3,200)</u>	<u>(10,331)</u>	<u>(2,885)</u>	<u>(150,597)</u>
<b>(Loss) / Earnings before interest, tax, depreciation and amortisation</b>	<b>(3,022)</b>	<b>36,562</b>	<b>(2,535)</b>	<b>(9,797)</b>	<b>(2,885)</b>	<b>18,323</b>
Impairment of receivables	(67)	(15,522)	-	-	-	(15,589)
Depreciation and amortisation	<u>(3,149)</u>	<u>(1,928)</u>	<u>(61)</u>	<u>(1,728)</u>	<u>-</u>	<u>(6,866)</u>
<b>(Loss) / Profit before interest and taxation</b>	<b>(6,238)</b>	<b>19,112</b>	<b>(2,596)</b>	<b>(11,525)</b>	<b>(2,885)</b>	<b>(4,132)</b>
Interest income	-	1,372	-	2,763	(3,872)	263
Finance costs	(1,641)	(1,243)	-	(20,359)	6,296	(16,947)
Share of result in joint venture	-	9,177	-	-	-	9,177
Share of result in associates	<u>-</u>	<u>(90,525)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(90,525)</u>
<b>Loss before taxation</b>	<b>(7,879)</b>	<b>(62,107)</b>	<b>(2,596)</b>	<b>(29,121)</b>	<b>(461)</b>	<b>(102,164)</b>
Income tax expense						<u>(14,472)</u>
<b>Loss for the year</b>						<b><u>(116,636)</u></b>

## A7. Operating Segments (cont'd.)

### As at 31 December 2018

	Commercial RM'000	Defence RM'000	Energy RM'000	Others RM'000	Elimination RM'000	Total RM'000
Group Total Sales	1,364	168,042	468	3,458	(4,219)	169,113
Inter-Segment Sales	-	(1,092)	-	(3,127)	4,219	-
External Revenue	1,364	166,950	468	331	-	169,113
Operating cost	(9,477)	(115,809)	(3,497)	(41,499)	12,026	(158,256)
<b>(Loss) / Earnings before interest, tax, depreciation and amortisation</b>	<b>(8,113)</b>	<b>51,141</b>	<b>(3,029)</b>	<b>(41,168)</b>	<b>12,026</b>	<b>10,857</b>
Impairment of receivables	(775)	(33,882)	-	-	-	(34,657)
Depreciation and amortisation	(228)	(5,203)	-	(976)	-	(6,407)
<b>(Loss) / Profit before interest and taxation</b>	<b>(9,116)</b>	<b>12,056</b>	<b>(3,029)</b>	<b>(42,144)</b>	<b>12,026</b>	<b>(30,207)</b>
Interest income	14	825	-	2,410	(3,085)	164
Finance costs	(1,443)	(807)	-	(15,662)	3,873	(14,039)
Share of result in joint venture	-	(7,454)	-	-	-	(7,454)
Share of result in associates	-	(53,079)	-	-	-	(53,079)
<b>Loss before taxation</b>	<b>(10,545)</b>	<b>(48,459)</b>	<b>(3,029)</b>	<b>(55,396)</b>	<b>12,814</b>	<b>(104,615)</b>
Income tax expense						(3,711)
<b>Loss for the year</b>						<b>(108,326)</b>

Discussion on the segmental performance is disclosed in Note B13 (Analysis of Performance (FYE 31 December 2019 vs. FYE 31 December 2018)).

## A8. Debt and Equity Securities

There were no issuance and repayment of debt and equity securities, share buybacks, share cancellations, shares held as treasury shares and resale of treasury shares in the current financial period.

## A9. Carrying Amount of Revalued Assets

There has been no revaluation of property, plant and equipment during the current quarter.

## A10. Subsequent Material Events

There has been no subsequent material events during the current quarter.

## A11. Changes in Contingent Liabilities

### i) Liquidated Ascertained Damages

#### a) In-Service Support (“ISS”) Contract

On 10 July 2017, the joint venture company, Boustead DCNS Naval Corporation Sdn Bhd (“BDNC”) received a letter from the Ministry of Defence Malaysia (“MINDEF”) claiming for Liquidated Damages (“LD”) amounting to RM53.2 million and EUR19.3 million for the ISS for the Royal Malaysian Navy (“RMN”) SCORPENE Submarine Contract.

BDNC had made adequate provision for the LD claim to the extent that it is deemed to be sufficient for the ISS Contract, and appeals were submitted to MINDEF for consideration.

#### b) Refit Contract

On 28 June 2019, BDNC received a letter from MINDEF claiming for LD amounting to RM22.4 million and EUR8.8 million for the refit works on KD TUNKU ABDUL RAHMAN.

BDNC had made adequate provision for the LD claim to the extent that it is deemed to be sufficient for this refit Contract, and appeal was submitted to MINDEF for consideration.

#### c) Extended In-Service Support (“EISS”) Contract

BDNC had made adequate provision for the LD claim to the extent that it is deemed to be sufficient for this EISS Contract.

The Group is of the opinion that the above provisions for the LD are sufficient and no further losses expected to be incurred after taking into consideration appropriate justifications and supporting documents which had been submitted to MINDEF for their consideration. The Group is still in the midst of negotiating and finalising the LD claims.

Other than the contingent liabilities as disclosed above and in Note B25 (Changes in Material Litigations), there has been no other contingent liability arising since the previous financial year end and in the current financial year.

## A12. Capital Commitments

The Group has the following commitments as at 31 December 2019:

	<b>Approved but not contracted for RM’000</b>	<b>Approved and contracted for RM’000</b>	<b>Total RM’000</b>
Property, plant and equipment	68,791	42	68,833

**B13. Analysis of Performance (FYE 31 December 2019 vs. FYE 31 December 2018)**

For the quarter ended 31 December 2019	Current Period		+/(-)	Cumulative Year		+/(-)
	2019	2018	%	2019	2018	%
	RM'000	RM'000		RM'000	RM'000	
Revenue	42,283	18,818	>100	168,920	169,113	(0)
Loss before interest & taxation	(14,643)	(64,569)	77	(4,132)	(30,207)	86
Loss before taxation	(102,508)	(133,984)	23	(102,164)	(104,615)	2
Loss for the period / year	(118,552)	(131,913)	10	(116,636)	(108,326)	(8)

In 2019, the Group recorded a net loss of RM116.6 million versus last year's loss of RM108.3 million mainly due to lower defence-related and commercial-based maintenance, repair and overhaul ("MRO") activities, negative contribution from the associates and higher taxation.

For the cumulative year under review, the Group recorded a revenue of RM168.9 million, slightly lower than in 2018 due to variations in MRO works.

The Group recorded total allowance for impairment of RM15.6 million (FYE 2018: RM34.7 million) for both trade and other receivables in the current year. In 2018, the Group wrote-off its inventories worth RM8.3 million.

The joint venture companies posted a positive contribution of RM9.2 million in the cumulative year mainly contributed by BHIC AeroServices Sdn Bhd ("BHICAS"). Negative contribution of RM7.5 million recorded by the joint venture companies in 2018 was mainly due to additional provision for Liquidated Damages ("LD") and costs overrun recorded by BDNC for the In-Service Support Contract.

The associates posted a higher negative contribution of RM90.5 million in the current year as compared with RM53.1 million loss in 2018 which was due to variations in milestones achieved, adjustments of project costs pursuant to the changes in MFRS 15 on its existing shipbuilding project and impairment of goodwill. However, the impact was cushioned by higher profits recorded on MRO works. In addition, the Littoral Mission Ship ("LMS") Programme undertaken by the associates recorded higher profit in the current year.

The Group's finance cost was higher in the cumulative year as compared with last year arising from drawdown of borrowings for working capital needs.

The Group recorded a reversal of deferred tax assets of RM17.1 million in the current year due to lower expected chargeable income which is to be offset against the unabsorbed tax losses.

**B14. Material Changes in Quarterly Results Compared with the Results of the Immediate Preceding Quarter (Q4 2019 vs. Q3 2019)**

<b>For the quarter ended 31 December 2019</b>	<b>Current Period</b>	<b>Immediate Preceding Period</b>	<b>+ / (-)</b>
	<b>Q4 2019</b>	<b>Q3 2019</b>	<b>%</b>
	<b>RM'000</b>	<b>RM'000</b>	
Revenue	42,283	36,412	16
(Loss) / Profit from operations	(14,643)	189	>-100
Loss before taxation	(102,508)	(490)	>-100
(Loss) / Profit for the period	(118,552)	3,275	>-100

The Group posted a net loss of RM118.6 million for the current quarter as compared with RM3.3 million profit in the preceding quarter.

The variance between the current quarter revenue of RM42.3 million and preceding quarter revenue of RM36.4 million was due to variations in milestones achieved for defence-related MRO projects.

The Group recorded total allowance for impairment of RM15.6 million for both trade and other receivables in the current quarter.

The joint venture companies posted a positive contribution of RM5.8 million in the current quarter, mainly contributed by BHICAS. On the other hand, lower contribution from the joint ventures of RM371,000 in Q3 2019 was impacted by Contraves Advanced Devices Group (“CAD Group”) due to higher taxation.

The associates posted a higher negative contribution of RM89.2 million in the current quarter due to variations in milestones achieved, adjustments of project costs pursuant to the changes in MFRS 15 on its existing shipbuilding project and impairment of goodwill. Positive contribution of RM3.2 million by the associates in the preceding quarter was due to variations in milestones achieved for both LCS and LMS Programmes, coupled with favourable foreign exchange translations arising from outstanding trade payables.

The Group recorded a reversal of deferred tax assets of RM17.1 million in the current quarter due to lower expected chargeable income which is to be offset against the unabsorbed tax losses.

**B15. Material Changes in Statement of Financial Position (FYE 31 December 2019 vs. FYE 31 December 2018)**

The Group's property, plant and equipment decreased from RM50.3 million to RM45.0 million in the current year mainly due to depreciation charge during the year.

The increase in the Group's cash from RM17.9 million to RM28.3 million was mainly due to higher collections from customers and receipts of tax refunds.

The decrease in receivables and payables by RM17.6 million and RM31.8 million respectively, were due to project variations.

**B16. Material Changes in Statement of Cash Flows (FYE 31 December 2019 vs. FYE 31 December 2018)**

The cash and cash equivalent of RM28.3 million at the end of the current year was higher as compared with RM17.9 million last year largely attributable to higher collections from customers, higher tax refunds, higher dividends received from joint venture companies and no new investment in joint venture company.

**B17. Commentary on Prospects**

The handing-over of LMS1, now known as KD KERIS, was held on schedule, 31 December 2019.

Both the LCS and LMS Programmes are ongoing. These Programmes showcase Malaysia's capabilities in shipbuilding and high technologies, as well as highlighting local skills and talents in constructing sophisticated military vessels.

The contracts awarded to the Group's joint ventures and associates for the In-Service Support for the RMN's Prime Minister-Class Submarines, for refit services for the RMN's ships and for the extension for the Integrated Maintenance and Logistic Support Services on three MMEA Dauphin AS365N3 helicopters to BHICAS, are expected to positively contribute to the Group's bottomline.

The Group will continue to benefit from the Government's unwavering commitment to national defence and security and the ongoing 15-to-5 Transformation Programme of RMN. The Group will continue to be instrumental in shaping the direction of local naval shipbuilding industry for the long-term, targeting to fulfil RMN's requirement by focusing to participate in the construction of the new warships.

The Group will strive to explore new markets to broaden its revenue base and clientele beyond Government agencies, as well as to penetrate into regional and Middle East markets.



**B18. Notes on Variance in Actual Profit and Shortfall in Profit Guarantee**

The disclosure requirements for explanatory notes for the variance of actual profit after tax and non-controlling interests and shortfall in profit guarantee are not applicable.

**B19. Notes to the Consolidated Income Statements**

Save as disclosed below and included in the consolidated income statements, there were no other items applicable to be disclosed pursuant to Item 16 of Appendix 9B of the Listing Requirements of Bursa Malaysia:

	<b>Current Period</b>		<b>Cumulative Year</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
Other income	(2,628)	(284)	(2,962)	(436)
Reversal of expected credit loss	(18,695)	-	(19,919)	-
Reversal of impairment				
- Trade receivables	(239)	-	(598)	-
Net loss / (gain) on foreign currency exchange	1,608	3,967	18	(200)
Allowance for impairment				
- Trade receivables	-	21,076	-	21,098
- Other receivables	15,589	-	15,589	-
Depreciation of investment property	124	124	496	509
Depreciation for right of use assets	373	-	789	-
Depreciation of property, plant and equipment	2,565	1,347	5,580	5,897
Gain on disposal of property, plant and equipment	(23)	-	(23)	-
Inventories written (back) / off	(2,167)	8,335	(2,167)	8,335

**B20. Taxation**

	<b>Current Period 2019 RM'000</b>	<b>Cumulative Year 2019 RM'000</b>
Malaysian taxation based on profit for the period:		
- Current corporate tax	(529)	1,030
- Over provision in prior year	(508)	(3,621)
Deferred taxation:		
- Relating to origination and reversal of temporary differences	13,548	13,530
- Under provision in prior year	3,533	3,533
	<u>16,044</u>	<u>14,472</u>

The current year domestic statutory tax rate will be reduced by 1%, 2%, 3% or 4% if a company records an increase in chargeable income by 5% to 9.99%, 10% to 14.99%, 15% to 19.99% or more than 20% respectively from the immediate preceding year of assessment.

The Group's effective tax rates for the current and cumulative period are lower than the statutory rate of tax applicable mainly due to certain subsidiaries utilising its available tax losses brought forward to be offset against current period profit.

With effect from the year of assessment 2019, unutilized tax losses are to be carried forward for a maximum of 7 consecutive years of assessment and to be utilised against income from any business source.

**B21. Status of Corporate Proposal**

There were no corporate proposals announced, and there are none pending completion.

## B22. Group Borrowings and Debt Securities

Total Group borrowings as at 31 December 2019 and 31 December 2018 are as follows:

	<b>31.12.2019</b>	<b>31.12.2018</b>
	<b>RM'000</b>	<b>RM'000</b>
Long term borrowings:		
Unsecured		
- Term Revolving credits	68,000	-
Secured		
- Term loan	3,566	4,686
- Hire purchase and finance lease liabilities	151	451
	<u>71,717</u>	<u>5,137</u>
Short term borrowings:		
Unsecured		
- Revolving credits	211,500	267,000
- Term Revolving credits	17,000	-
Secured		
- Term loan	1,120	1,120
- Hire purchase and finance lease liabilities	300	334
	<u>229,920</u>	<u>268,454</u>
Total borrowings	<u><u>301,637</u></u>	<u><u>273,591</u></u>

All current period borrowings are denominated in Ringgit Malaysia.

As at 31 December 2019, the Group recorded higher borrowings, mainly due to drawdown of revolving credits facility in the current year for working capital purposes.

The Group's borrowing weighted average interest rate is 6.0% per annum for the current period (FYE 31 December 2018: 5.8% per annum).

### Refinancing of the Existing Revolving Credit Facility

The Group had refinanced part of its outstanding revolving credits to improve its cash flows.

The facility will not increase the Group's gearing as it will be wholly utilised to refinance the existing borrowings. This is expected to improve the cash flows of the Group.

## B23. Disclosure of Derivatives

There were no outstanding derivatives as at 31 December 2019.

## B24. Gains/Losses Arising from Fair Value Changes of Financial Liabilities

There were no gains/losses arising from fair value changes of the financial liabilities for the current quarter ended 31 December 2019.

**B25. Changes in Material Litigations**

There were no changes in material litigation, including the status of pending material litigation since the last annual statement of financial position as at 31 December 2018, except for the following case:

<b>Company</b>	<b>Claimant Company</b>	<b>Amount RM'000</b>	<b>Status</b>
Boustead Naval Shipyard Sdn Bhd ("BNS") ("Defendant")	Ingat Kawan (M) Sdn Bhd ("Plaintiff")	50,000	<p>On 14 March 2013, the High Court had allowed the application by BNS to strike out the Plaintiff's claim with costs of RM5,000.00 to be paid by the Plaintiff to BNS.</p> <p>BNS, as instructed by the High Court, had on 1 April 2013 withdrawn its counterclaim with liberty to file afresh with no order as to costs.</p> <p>Ingat Kawan had, on 22 March 2013, filed a Notice of Appeal to the Court of Appeal against the decision of the High Court. The Court of Appeal heard the appeal on 11 November 2013 and allowed Ingat Kawan's appeal and ordered the matter to be tried at the High Court.</p> <p>BNS filed an appeal to the Federal Court and on 22 August 2017 the Federal Court set aside both the decisions of the Court of Appeal and the High Court and ordered the matter to be reverted to the Ipoh High Court for full trial. The trial at the High Court commenced on 16 and 17 April 2018 and is continuing.</p> <p>The next trial has been fixed to be held on 1 and 2 April 2020.</p>

**B26. Earnings per Share**

	<b>Current Period</b>		<b>Cumulative Year</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
Net loss for the period/year – RM'000	(118,552)	(131,913)	(116,636)	(108,326)
Number of ordinary shares in issue – '000	248,458	248,458	248,458	248,458
Total loss per share – sen	(47.72)	(53.09)	(46.94)	(43.60)

**By Order of the Board**

**LILYROHAYU BINTI AB. HAMID @ KASSIM (MAICSA 7044674)**

**SUZANA BINTI SANUDIN (LS 0008028)**

Company Secretaries

Kuala Lumpur

Date: 25 February 2020